# Diversity Strategic Action Plans Progress Report Summary

Office of Senior Vice President and Provost Office of Institutional Equity and Diversity



#### Background

- UO Senate and President adopted UO Diversity Plan in May 2006
- Unit-specific Diversity Strategic Action Plans (SAPs) developed and adopted AY06-07 (with support from OIED and DAC)
- SAP implementation began AY07-08
- Required unit progress reports submitted April 2008
- Reviewed by provost, vice provost OIED, and OIED AVPs assigned to each unit
- UO Diversity Plan requires yearly summary report from provost and vice provost to Senate and campus community to begin May 2008

#### SAP Organizing Elements

- Each SAP was required to include:
  - Data and details about specific strengths and challenges – environmental scan
  - Description of specific targeted actions to be taken given challenges
  - Identification of measurable markers of progress

#### Six Content Areas

- Each SAP was required to address each of the six pillars of the Diversity Plan
  - Developing a Culturally Responsive Community
  - Improving Campus Climate
  - Building Critical Mass
  - Expanding and Filling the Pipeline
  - Developing and Strengthening Community Linkages
  - Developing and Reinforcing Diversity Infrastructure

#### SAP Reporting Units

#### • 16 units:

- Office of the President
- Office of the Senior Vice President and Provost
- Office of the Vice President for Finance and Administration
- Office of the Vice President for Research and Graduate Studies
- Office of the Vice President for University Advancement
- Office of the Vice President for Student Affairs
- College of Arts and Sciences
- Lundquist College of Business
- College of Education
- School of Architecture and Allied Arts
- School of Journalism and Communication
- School of Law
- School of Music and Dance
- Associated Student Union
- Department of Intercollegiate Athletics
- UO Libraries

#### SAP Progress Reporting Guidelines

- Units were asked to include the following information in their brief 5-page progress report:
  - Summary of Activities
  - Progress and Results
  - Impact.
  - Future Plans
- Regular updates in Leadership Council and PSES
- OIED AVPs designated as diversity resource to each unit

# Summary and Examples

#### Major Strengths

- All units have been responsive in various ways.
- Widespread ownership of diversity efforts across units
- Many units have engaged active diversity committees and leadership
- Sincere efforts to demonstrate both progress and challenges
- Innovation is high across campus
- Increased willingness to engage in critical discussions about diversity within units
- Consistent with the definition of diversity in the UO Diversity Plan, units are directing efforts to enhance the climate for diversity beyond a narrow focus on race/ethnicity and gender.
- Recognition that efforts are dynamic and will change as progress is made

#### Challenges and Future Directions

- Isolation of effort and need for more collaboration
- Losing momentum when diversity issues are not "hot"
- Need to continue moving beyond "planning" to "doing"
- Need more focus on evaluation of diversity efforts
  - Moving beyond proxy variables (e.g., numbers of workshops held, number of faculty of color hires within a unit) to include the more complex outcomes that will allow units to accurately assess whether and in what ways their efforts are making a difference.

- Developing a Culturally Responsive Community
  - Very active area of effort
  - Created/sustained diversity committees to guide SAPs
  - Developed, administered, disseminated diversity surveys
  - Widespread professional development opportunities
  - Diversity scholarship and course offerings expanded
  - Incentivising innovation
  - Added guidelines for diversity questions on student evaluations
  - Few units still largely in planning stage

- Developing a Culturally Responsive Community
  - Examples:
    - Innovations in Diversity and Academic Excellence
    - CAS African Studies and Queer Studies minors
    - COE refocused Teacher Ed. With focus on social justice and ESOL
    - Academic Affairs diversity professional development series
    - ASUO work on Ethnic Studies departmentalization

- Improving Campus Climate
  - Some units actively engaged in this area, others still in planning mode
  - Surveys, exit interviewing, town hall forums were common activities
  - Increased efforts to involve students in diversity committees and advisory capacities within units
  - Enhanced communications about diversity supports and offerings

- Improving Campus Climate
  - Examples
    - Student Affairs "Count Me In" campaign
    - School of Law had multiple town halls with dean
    - Advancement and UO Libraries developed diversity webpages
    - School of Music and Dance developed Culture and Climate Survey in exit interview
    - President's Office led effort and program to grant honorary degrees for interned Japanese American students

- Building a Critical Mass
  - Widespread effort in this area within academic and administrative units
  - Student recruitment/outreach occurring at both institutional and unit levels
    - Focused recruitment programs
    - Financial aid and fellowship activity
  - Diversifying the workforce
    - Training and support to search committees to recruit diverse pools of applicants
    - Efforts to reach broader audiences with job postings
    - Cluster hires

- Building a Critical Mass
  - Institutional impacts 06-07 to 07-08:
    - Growth in UO student admits
      - 32% overall growth
      - 52% Latino
      - 37% African American
      - 23% Asian
      - 22% American Indian
      - -31% white
    - Workforce development
      - Representation of people of color in UO workforce grew from 11.89% to 12.51%
      - Increases for all protected race/ethnic groups
      - Among tenure-related job groups, increases in 7 of 9 groups and no decreases

- Building a Critical Mass
  - Examples
    - PathwayOregon launched
    - Many CAS departments continued or began initiatives to support recruitment of graduate students from underrepresented groups (e.g., Chemistry, Biology, Philosophy, Geography)
    - Implementation of refined Underrepresented Minority Recruitment Program
    - CAS cluster hire in African and African American Studies

- Expanding and Filling the Pipeline
  - Significant Maintenance/expansion of existing efforts
  - Creation new initiatives in some units
  - More frequently focused early in the pipeline (middle school or earlier)
  - Need for more cross-unit collaboration
  - Need for more integration with K-12 partners
  - Need for long-term evaluation

- Expanding and Filling the Pipeline
  - Examples
    - SOJC multimedia journalism project with Jefferson High School
    - CAS Summer Academy to Inspire Learning program partnership with Springfield Middle School
    - OIED Oregon Young Scholars Program for 8<sup>th</sup>- to 12<sup>th</sup> – grade students

- Developing and Strengthening Community Linkages
  - Many units enhanced community outreach activities
  - Some units in planning stage launching new outreach efforts
  - Increased need for cross-unit collaboration to unite efforts and to lend credibility in forging new community partnerships

- Developing and Strengthening Community Linkages
  - Examples
    - President's Native American Advisory Board
    - COE Community Diversity Advisory Board
    - Alumni Association year-long planning to develop vision for engaging diverse alumni
    - UO participation in National Association of Diversity Officers in Higher Education
    - Widespread scholarly symposia/conferences that draw communities to campus

- Developing and Reinforcing Diversity Infrastructure
  - A number of units established new diversity committees or renewed existing committees
  - Some units hired diversity-related administrative positions
  - Diversity committees disconnected across units and sometimes disconnected within units

- Developing and Reinforcing Diversity Infrastructure
  - Renewed charge for UO Diversity Advisory Committee
  - COE hired diversity coordinator
  - Campus Operation hired part-time diversity coordinator
  - ASUO established Student Diversity Action Coalition
  - Athletics is forming new Diversity Action Plan team
  - AAA, SOJC, Student Affairs, Advancement, LCB, and Libraries all have continuing and active diversity committees

#### Next Steps

• OIED staff to meet with units to provide additional information about progress report reviews

• OIED to host discussions about progress reports during summer and fall 2008

#### For More Information

• Copies of the full 2007-2008 SAP Progress Report Summary and unit SAPs may be obtained electronically at http://vpdiversity.uoregon.edu

• Questions about unit SAP Progress Reports should be directed to individual units (see OIED website for contact lists)

