

City of La Pine
DRAFT Strategic Plan 2008

MISSION STATEMENT

“To maintain the friendly small town nature of the city through considered choices and planned growth and development.”

PRIORITIES AND GOALS

Roads – La Pine is located along a major state highway with high traffic volumes and experiences heavy winter snowfalls. The City needs to focus on planning, maintenance, and developing standards for city roads.

R Goal #1 – Adopt a road repair and maintenance plan by summer of 2008

Actions:

- λ Develop draft road maintenance and improvement plan by May 14, 2008
- λ Incorporate road standards in coordination with other agency road standards by June 30, 2008
- λ Include road standards and road policies in County IGA and private contracts
- λ Prepare draft contract for snow removal contractors by Fall 2008
 - Develop list of contractors for snow removal
 - Develop standards for contracting
 - Develop procedure for contract management

R Goal #2 – Develop and adopt a long-term transportation plan by June 30, 2009

Actions:

- Establish and support additional means for on-going community input (Traffic Safety Committee, TAG, etc.)
- Continue to pursue grants and funding for road improvement projects
- Incorporate information into Transportation System Plan (TSP) through the comprehensive planning process

Comprehensive Plan – The City needs to complete a Comprehensive Plan under Oregon Land Use Law which will take training, coordination, and resources.

CP Goal #1 – Learn more about comprehensive planning through education and training

Actions:

- Planning Commission and City Council members attend training on state-wide planning requirements and the comprehensive plan process by August 1st
 - On-line Oregon Chapter of American Planning Association training
 - Public training sessions with Planning Commission and City Council
 - Department of Land Conservation and Development (DLCD)
 - City Attorney
 - Economic Revitalization Team (ERT) – Janet Brown

CP Goal #2 – Develop Draft City of La Pine Comprehensive Plan by June 30, 2009

Actions:

- Develop Request for Proposals (RFP) and hire planning consultant by June 30, 2008
- Follow work program in DLCD grant application to guide completion of tasks for comp plan

Economic Development – Economic development is a cornerstone of livability for La Pine including infrastructure. The City needs to focus on small local business.

ED Goal #1 – To develop an economic development strategy for the City of La Pine

Actions:

- Work with Chamber of Commerce to determine needs of local businesses: City Manager to approach Chamber Director and Board by May 31st
- Participate in Business Roundtable by June 15th
 - Identify economic development groups and activities

- Target gaps for business coordination
- Discuss resources and barriers to economic development
- Study water and wastewater systems operations, expansion plans, and Systems Development Charges (SDC) based on equivalent dwelling units (EDU's)
 - Ask Rural Communities Assistance Corporation (RCAC) to assist with water/wastewater planning and finance information
 - Identify resources for grants, loans, programs
 - Continue and increase networking activities (i.e. La Pine Industrial Group Inc., Chamber of Commerce Economic Development Committee, Economic Development of Central Oregon, and others)
- Develop database for businesses by June 30, 2008

Internal City Processes – As Oregon's newest City it is important to establish appropriate guidelines, requirements, and processes for conducting city business effectively.

ICP Goal #1 – Define how City of La Pine should function to provide high quality, efficient and effective service to citizens

Actions:

- Draft Job Descriptions for next City Council meeting April 23rd
 - Research samples from other cities of comparable size
 - Drafts presented in final form by July 1
- Work session on City Charter by July 15th
 - Research and use samples from other cities of comparable size
 - Develop long-term guidelines for city operation
 - Solicit public input
- Target election (to adopt charter) for Spring '09

ICP Goal #2 – To develop enforceable ordinances with appropriate standards to meet community needs (i.e. animal control, noise, junk vehicles, etc.)

Actions:

- λ Adopt snow removal ordinance with road improvement plan by October 1
 - Address multiple service providers within city limits
 - State and County Intergovernmental Agreements (IGA)
 - Discussion w/ ODOT & County on road improvement/maintenance standards

- Develop criteria for snow plowing by May 31
- Develop guidelines for development and public works by December 31, 2008
- Research code enforcement services to address questions on jurisdiction, IGAs, associated costs by May 2nd and discuss at May 14th City Council meeting

ICP Goal #3 – To complete Intergovernmental Agreements with appropriate government agencies

Actions:

- Complete Oregon Department of Transportation (ODOT) IGA by May 31st
- Complete County Roads IGA by July 31st
 - Include Mutual Agreement Order on jurisdiction of roads inside city limits
- Update Planning IGA related to code enforcement & other amendments by October 2008