Table Five
Summary of Career Moves
Position 'Two
First Stage:
Position One
Second stage:
Third Pocetern
line admin. staff admin. teaching outside
position position education tot
Position Two
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& 3(F 2.0), F(.0,4(F 2.0), F 1.0 \text {, } \\
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Possible additional codes for women administrators data


23 to 36 repeat columns 9-22 for $\overline{\mathrm{Y}}$ second position
last position
37

l -- in same district
2 -- in same state
3 -- in another state
9 -- cant tell
0 -- no data
38-52 repeat columns 23 to 37 for third position
53-67 repeat columns for fourth position
68-79 repeat $\begin{aligned}-9-20 \\ 23.34\end{aligned}$ for fifth position
(throng Gilding enrollment)
possible additional codes page 2

1-3
4
5-6
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8-22
23-37
38-52
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1-3
4
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ID
Deck Number ( 5 all cach)
district enrollment for fifth position nature of move for fifth position
repeat columns 23 - 37 for sixth position
repeat columns $23-37$ for seventh position
eighth position
ninth positi on
tenth position through building enrollment

## ID

1
deck number
district enrollment for tenth position
nature ofmove for tenth position
eleventh position and so on as necessary

Possible additional codes for women administrators data


23 to 36 repeat columns 9-22 for second position
last position
37

1-- in same district
2 -- in same state
3 -- in another state
9 -- cant tell
0 -- no data
38-52 repeat columns 23 to 37 for third position
53-67 repeat columns for fourth position

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68-79
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repeat $\begin{aligned} 9-20 \\ 23.34\end{aligned}$ for fifth position
(thong Gilding enrollment)

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possible additional codes page 2
1-3
4
5-6 district enrollment for fifth position
7
8-22
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53-67
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ID
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district enrollment for fifth position nature of move for fifth position repeat columns 23-37 for sixth position repeat column 23-37 for seventh position eighth position
ninth position
tenth position through building enrollment

ID
1
deck number
district enrollment for tenth position
nature ofmove for tenth position
eleventh position and so on as necessary

## Appendix B

## Title of position

00 no answer
01 superintendent
02 assistant superintendent
03 principal
04 assistant principal
05 head teacher
06 director/ supervisor
07 coordinator
08 consultant
09 librarian
10 counselor
11 teacher, 踏 post secondary level
12 teacher, secondary
13 teacher, junior high
Il teacher, elementary
15 other administrator (schodl)
16 other teacher
17 outside education

Table Five, page 2

Third Stage:
Position Four
line admin.
position
position teaching education total
Position Three

| line admin. <br> position | 3.6 | 1.8 | 0.4 | 0.4 | 6.3 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| staff admin. <br> position | 11.6 | 12.9 | 1.8 | 1.7 | 28.1 |
| teaching |  |  |  |  |  |

Summary of stages $4-6$
ending positions
line admin. staff admin.
position position teaching education totals
starting positions


Numbers within the tables are proportions of the total number of cases in each table

Women Line Administrators in Education:

## A Study of Achievement

For many years, and perhaps more often since the advent of the current feminist movement, people have asked, "Why can't women achieve like men?" In many ways it is ironic that this question would even be asked. If we look at the achievement of girls and boys in schools we see that there are few differences in overall scores on standardized achievement tests (although skills may vary from one area to another) and that girls consistently get better grades than boys in all subjects. In terms of grades, girls outscore boys from first grade through graduate school. Females can achieve.

Yet, of course, one may say this doesn't last. When we look at the occupational world it is clear that men are much more likely than women to hold the most prestigious and highest paying jobs. For instance, $11 \%$ of all white men are owners and managers, but only $4 \%$ of all white women are. Within specific areas the sex differences are even more extreme.

I am going to focus on the area of administration in public education. I find this area most fascinating because the educational profession as a whole is predominately female; $63 \%$ of all professional educators in 1972-73 were women. Yet, there is sharp sex segregation among the various positions in education. Table 1 shows that $84 \%$ of all elementary teachers, $46 \%$ of all secondary teachers were women. Yet only $20 \%$ of all elementary school principals, $35 \%$ of all staff administrators in central offices (e.g., curriculum coordinators, special education supervisiors), $3 \%$ of all junior high principals, $1 \%$ of all secondary school principals, $6 \%$ of all assistant school superintendents, and only $0.1 \%$ of all school superintendents, the highest position
within a school district, were women in 1972-73 (Fishel and Pottker, 1974). Clearly women predominate in the lowest ranking or least prestigious areas and are least often found in the most authoritative and highest paying positions. Even though the profession is predominately female, the most prestigious and highly paid posts are held by males.

Today I am going to present data about the few women who have "made it" in educational administration, focusing on the women line administrators: secondary school principals, assistant superintendents, and school superintendents, the women educators who have achieved in men's arena. First, I will briefly discuss the theoretical perspective that is generally most useful in looking within one profession, then present data on a sample of these women, examining their educational and family status and their career patterns; and finally discuss the implications of these data, both for developing theoretical understandings of women's occupational achievement and for implementing social change. I will use this last area as a means of expounding on my own particular views of the most useful areas for social change.

## Theoretical Perspective

Many explanations of women's achievement (or lack of it) in the occupational world (e.g., neo-classical and labor segmentation theories) focus on the total economy. In contrast, for examining sex segregation within one profession or occupation, we may turn to the internal labor market analyses in economics and the somewhat related studies of organizations that are more
common in sociology. Using an internal labor market analysis one may examine the apparatus within a profession that influences the different experiences of men and women and the sex segregation of the field. An important aspect of this internal labor market is career ladders. In education, as Table 1 implies, women most often begin as elementary teachers, men as secondary teachers. These two staring positions in turn point toward different career ladders: elementary teachers can aim toward elementary principalships, but generally this is an end point in the scale (Gaertner, 1978). In contrast, secondary teachers may become secondary principals then perhaps move to a central office administrative job, to assistant superintendent, and then to the post of superintendent. One of the reasons then that men are much more often found in the superintendent's post is that they more often fill the secondary teaching jobs.

Yet, this cannot be the only reason. Almost half of all secondary teachers are women. But only about $1 \%$ of all school superintendents are women. Something serves to sort most eligible women out of the career ladder toward the superintendency. Certainly this involves discrimination-the sorting done by others--where encouragement for administrative careers is systematically directed more toward men than toward women and men are favored over women for jobs on the administrative career ladder. Women may also opt out of the career ladder toward the superintendency. While the numbers of men and women educators with masters degrees is equivalent (Estler, 1975), women generally enroll in graduate programs in curriculum and instruction, special education or counseling (areas that are seen as appropriate for women) rather than in graduate programs in school administration.

Undoubtedly, their reluctance to pursue administrative programs stems from their realization that they would face discrimination if they attempted to pursue that area. It is seen as men's province, not as women's, and so it is avoided. This in turn promotes the view that school administration is a male arena. Thus, both the discrimination of others and women's reluctance to enter a field where they will face discrimination reinforce the extreme sex typing of school administration and are mutually self-perpetuating.

## Women Line Administrators in Education

By examining the women who have "made it"--the relatively few women who have become superintendents or who are in the line positions of secondary principal or assistant superintendent--we may be able to come to some understanding of how to facilitate changes in the internal labor market of education to promote more women into the top positions. My data come from a nationwide mail survey conducted in 1977 of all women listed within the various state directories or state department of education lists as being in one of the three top line positions. A total population of 512 people was identified and 260 of these women returned usable questionnaires. (These figures omit respondents incorrectly included in the population, e.g. those not in actual line positions, but instead holding posts such as coordinator or secretary to the superintendent, and men who were inadvertently included. See Paddock, 1978.)

An examination of the data on these women shows that even though we supposedly contacted the most highly achieving women in education, relatively few of them hold much power. This is especially true of the superintendents.

Eighty-one percent of these top school officials for whom information is available supervise schools that serve only elementary children. Eightfive percent of these superintendents also report that they serve districts that are smaller than most other districts in their state. The assistant superintendents are more likely to be in the larger districts, probably because only those larger districts include assistant superintendents on their staffs. The average salary for the superintendents was about $\$ 21,000$, not overly high for 1977, and for assistant superintendents and principals was $\$ 25,000$ and $\$ 22,000$ respectively. There are wide variations in the numbers of people the respondents report to supervise. Twenty-nine percent of the suprintendents, $30 \%$ of the assistant superintendents, and $19 \%$ of the principals report that they supervise less than 15 people. On the other end of the continuum, $36 \%$ of the superintendents, $25 \%$ of the assistant superintendents, and $18 \%$ of the principals report supervising more than 120 people.

Even though many of these women are in relatively small districts, each of them has a position of authority and achievement. What has facilitated their attaining these posts? Susan Paddock, in the original analysis of these data (1978) noted that in contrast to the situation with men, where most studies report finding very few black line administrators, especially since the end of segregated schools, $19 \%$ of the high school principals and $15 \%$ of the assistant superintendents in this sample were black. These black women administrators were more often in the larger communities and the black principals were more likely than their white counterparts to supervise a large number of people. While male administrators are disproportionately Protestant (Jennings and Zeigler, 1969), the women in the
sample represented a much wider range of religious affiliations. Similarly, while many more male administrators are Republicans than are found nationwide, the women administrators' political affiliations match the national trends fairly closely. In general, Paddock suggests that the largest barrier these women faced in becoming administrators was their sex. Once that was overcome, their race, religion, and political affiliation were not overly important.

Most closely related to one's sex is one's marital status and motherhood. While virtually all male administrators are married, $21 \%$ of the women in this sample had never married and an additional $17 \%$ were widowed or divorced. Most of the women who had children had older children either in high school or grown. This may indicate that women without the encumbrances of a family are more likely to embark upon a non-traditional career path. These findings also suggest, however, that these women may be the most likely to be considered by those who make the hiring decisions as being able to "handle the responsibilities." They may be seen as "exceptional" or "unusual" women. (I must note here the parallel with pre-industrial societies that allow only post-menopausal or barren women to assume positions of authority.)

Ninety-four percent of the women did report that they received encouragement in pursuing their careers. The superintendents rated both encouragement of school officials and family members most important, while the assistant superintendents and principals overwhelmingly rated the encouragement of school officials such as that from supervisors, building administrators, and central office staff, as most important. The most common form of
encouragement was suggestions regarding the career, giving confidence, and, for the principals, appointments to administrative posts and intern programs. Only $5 \%$ of the women said that this encouragement was not importnat in their career decisions and progress.

Examining the stages of career ladders of these women can perhaps lend more insight into their achievements. Table 4 shows the educational background of these women. At the bachelor's level, the superintendents are most likely to have degrees in education. This probably occurs because they often entered elementary education, and eventually became superintendents in elementary districts. Secondary teaching usually requires a degree in a subject area. Thus, it is not surprising that the vast majority of the high school principals received BAs in non-educational fields. Their bachelor degrees were most commin in the humanities, a typically female teaching field. At the higher educatioral levels, all the respondents tended to get degrees in either an educational field or in educational administration. Perhaps because their responsibilities may involve curriculum or other areas, the assistant superintendents were somewhat less likely than those in the other two posts to have degrees in administration.

Table 5 summarizes the steps in the careers that the women have taken to this point. Clearly most of the women ( $71 \%$ ) began their careers as teachers. The next largest group started with professional jobs outside education. While a few women moved in their first career change to a line administrative post or to a staff administrative post, most of these teachers (44\%) took another teaching job. About $6 \%$ of the teachers moved to jobs out of education, and $8 \%$
left education to work at home with their families. In the second step of career moves, the largest group of women still began as teachers and almost half of these women remain as teachers, but a third move to staff administrative positions and $8 \%$ of these teachers go to line administrative posts. About a third of those in staff positions move to line positions. In the third stage, the most common beginning post is still that of teachers ( $50 \%$ ), with staff administrative positions next most common (28\%) . Only $34 \%$ of the teachers move to another teaching post, $39 \%$ go to staff administrative positions, and $22 \%$ to line posts. Forty-one percent of those beginning in staff positions at this stage move to line positions. The moves in the later stages are similar, with the most common move being from teaching to staff positions and then to line administrative positions of superintendent, assistant superintendent, or secondary principal.

The above data suggest that many of these women have moved in a career pattern typical of males in administration from teaching to a staff administrative position to their line posts. A small number have also moved from one line position to another. A fair sized minoirty have left education for other jobs or to stay at home for a few years and then have returned to their educational careers. In contrast to male administrators, however, these women have had a much longer period of classroom experience before entering administration. Paddock (1978) has also noted that the time between deciding to enter administration and actually getting a job was only about one year for these women, in contrast to a time that is estimated to be several times longer for men (Carlson, 1972). This may indicate that many women really did not conceive of entering administration until they were encouraged to do so.

This is supported by the comment of one of the school principals in the study:

I hadn't thought of being a principal until the superintendent asked me to take the post. If my husband hadn't encouraged me to do so, I probably wouldn't have accepted the job.

It must be remembered that these women are a very small minority of all line administrators in education. They generally appear to have achieved their positions not from fighting the system as much as from a fortuitous combination of circumstances and the support of those in strategic positions. School officials and often families have encouraged their career progress. Studies of attitudes of school officials toward women administrators consistently show intense opposition to their hiring (see Stockard, et a1, 1977; and Stockard, forthcoming). This underscores the importance of this encouragement for these women's success and also helps account for its probably rare occurrence.

## Implications

What can these findings about exceptional women in education who manage to attain posts usually held by men tell us about the possibilities for women achieving in the male occupational world in general? First, it must be admitted that these women are truly exceptional. If women were to be represented in the top rung of the career ladder as fully as they are represented at the bottom they would compose about half of all the top administrators instead of less than $5 \%$. The reasons they do not may be traced to the officials who do the hiring and selection and screening process and, some suggest, to women themselves for not aspiring to those positions.

I prefer to stress more the impact of those who control the selection process rather than the motivations of women themselves. This is because women do achieve in education. They are exemplary teachers, librarians, counselors, curriculum coordinators, and (if they are hired) they are also excellent administrators (comparisons of male and female elementary school principals suggest that on most scales females are actually better than males, Fishel and Pottker, 1975). Women do achieve in education; but they achieve in areas that are deemed suitable for women. The line administrative posts are defined as appropriate only for men, and so women are represented only as tokens, at best.

Because women are represented in all the basic beginning posts in education, the internal labor market analysis can not adequately explain their absence in the higher ranks. Both males and females start on the same ladder and in largely the same spots. (In contrast to popular stereotypes of the former coach becoming the principal, the women principals in our sample did not have an overabundance of male-typed undergraduate specialties. Instead, the largest single group majored in the humanities for their bachelor's degrees.) Probably then it is necessary to turn to studies of organizations to determine why women are not advanced as men are. Here the evidence points to discrimination. Organizational studies of several organizations show that women are not treated as men are. Even when having the same organizational authority, women are accorded less respect and given less encouragement than men are (e.g. Miller, et al, 1975). It is no wonder then that many women do not "fight theirway to the top" and that those who
have made it often note that the encouragement of others in their work organizations was important in their progress. Unfortunately, this encouragement is extremely rare.

How then do we achieve change? Do we encourage women to strive harder? Or do we try to get those who control the selection processes to admit more women? While probably we must do both, I suspect that it is the latter task that is more important and actually much harder to accomplish. Once it is apparent that those who control the selection process will admit women, then I believe that women will aspire to those posts. Certainly now that women coaches and athletes are actively solicited there is no problem in finding them, and I am sure that this could be the case with women administrators also.

However, how do we deal with the selectors? Most of those who control the selection process are men. Studies of the attitudes of male administrators show them generally quite opposed to the hiring of women administrators, and a survey of teachers found that men who had once been administrators held the most negative attitudes of all (Mansergh, 1975). I frankly think that it will be an uphill battle to cope with these selectors.

One important aspect is that the law is now on the side of sex equity. Selection committees are forced by various affirmative action regulations to try to get women into the hiring pool. Watch-dog committees in individual school districts are raising the cry for more women administrators. Individual women can file legal actions if they believe they have been the victims of discrimination.

Yet these means are costly and time-consuming. The regulations are also open to a good deal of abuse. We have no way of telling how many of the assistant superintendents in our sample hold positions with no real authority over others, but simply have figurehead posts created to show that a woman is indeed part of the administrative structure. Certainly the fact that $30 \%$ of the assistant superintendents supervise less that 15 people indicates that at least those women may have relatively little power. Frances Lear (1977) reported in the Washington Post two years ago of her attempt to find women who had been headlined in newspaper articles as being in top administrative and decision making positions in corporations and government around the country. In case after case, she found that these women actually had very little authority and simply held ineffectual positions that they were given to inflate the company's image. No doubt large school districts have not been immune from this practice.

I believe that the final solution then must rest on changing the motivations that ultimately underlie the practices of sex segregation and discrimination. In another paper written with my colleague Miriam Johnson (Stockard and Johnson, 1979), I reviewed literature from psychoanalysis that points to the underlying source of the motives for male dominance. Basically, this literature suggests that because boys' early childhood experiences mainly involve close relations with women, their definition of what it means to be masculine comes to mean "not feminine." To concretely support this view they separate what they do from what women do and depreciate women's activities in favor of their own. Thus, we find the
sharp segregation of men's and women's tasks in education and the large pay differentials between the teaching positions, mainly held by women, and the administrative posts, generally held by men. From this analysis I suggest that ultimately ending male dominance, allowing women to achieve, and also recognizing the achievement they now make will require changes in not just the economy, but also in the family, incorporating both men and women into early infant care. Even with all the various laws calling for equal representation in employment, if we do not somehow cope with the psychological motives that underlie sex segregation and sex discrimination, efforts to subvert these laws will continue. Ultimately then we must move beyond education and beyond the economic world and also strive for changes in the family.

The women in this sample who were encouraged to become school administrators were probably seen as "exceptional women." The superintendents in elementary districts may be seen as simply doing "women's work," extending the role of elementary teacher and bring no real threat to men's status. As long as those in other positions remain only a small proportion of the total set of administrators they too may be seen as exceptional and do not threaten the total system. If my thoughts are correct, systematic and extensive efforts will be necessary to break down discrimination against women educators and open the career ladders to more women.

## Table One

## Employees in Education By Sex in 1972-1973

| Position | Males | Females | Total (\%) N |  |
| :--- | :--- | :--- | :--- | :--- |
| Total full-time professional employees | $37 \%$ | $63 \%$ | $100 \%$ | $2,420,1 / 14$ |
| Elementary school teachers | $16 \%$ | $84 \%$ | $100 \%$ |  |
| Secondary school teachers | $54 \%$ | $46 \%$ | $100 \%$ |  |
| Elementary school principals | $80 \%$ | $20 \%$ | $100 \%$ | 48,196 |
| Junior high principals | $97 \%$ | $3 \%$ | $100 \%$ | 9,374 |
| Senior high principals | $99 \%$ | $1 \%$ | $100 \%$ | 15,827 |
| Superintendents | $99.9 \%$ | $0.1 \%$ | $100 \%$ | 13,037 |
| Deputy and associate superintendents | $94 \%$ | $6 \%$ | $100 \%$ | 853 |
| Assistant superintendents | $95 \%$ | $5 \%$ | $100 \%$ | 5,337 |
| Other central office administrators | $65 \%$ | $35 \%$ | $100 \%$ | 48,488 |

Source: Andrew Fishel and Janice Pottker, "Women in educational governance: a statistical portrait," Educational Researcher. (1974): 4-7, July/August.
Table Two
Employment Conditions by Title
Position Title

| Grades Supervise |  | Superintendents | Assistant <br> Superintendents | Sec ondary Principals | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Grade school only |  | 81 | \& 0 | 0 | 114. |
| Includes high school |  | 19 | 100 | 100 | 86 |
| Total | $\stackrel{(\%)}{(\%)}$ | $\begin{gathered} 100 \% \\ 21 \end{gathered}$ | 100\% | $\begin{gathered} 100 \% \\ 96 \end{gathered}$ | $\begin{aligned} & 100 \% \\ & 118 \end{aligned}$ |District size in Comparisonto other Districts in State


| Smaller than most | 60 | 16 | 24 | 26 |
| :---: | :---: | :---: | :---: | :---: |
| Equal to most | 30 | 26 | 27 | 27 |
| Larger than most | 10 | 43 | 31 | 33 |
| Largest | 0 | 15 | 18 | 114 |
| Total $\underset{N}{(\%)}$ | 100 | 100 | 100 | 100 |

Number supervise

| $\overline{\mathrm{X}}$ | 115.3 | 99.1 | 75.6 | 93.0 |
| :---: | :---: | :---: | :---: | :---: |
| $\mathbf{s}$ | 126.3 | 145.9 | 101.6 | 131.2 |
| N | 42 | 115 | 93 | 250 |
| $\overline{\mathrm{X}}$ | $\$ 20,926$ | $\$ 25,073$ | $\$ 21,616$ | $\$ 23,071$ |
| s | 8,601 | 6,896 | 5,904 | 6,804 |
| N | 77 | 82 | 73 | 182 |

## Table Three <br> Encouragement from Others by Title

| Who gave Encouragement | Superintendent | ASsistant Superintendent | Sec ondary Principal | Total |
| :---: | :---: | :---: | :---: | :---: |
| School officials | 46 | 67 | 81 | 70 |
| Family and spouse | 39 | 14 | 9 | 15 |
| Colleagues, professors | 10 | 11 | 6 | 9 |
| No encouragement received | 5 | 8 | 4 | 6 |
| Totals $\begin{aligned} & \% \\ & \\ & \\ & \mathrm{~N}\end{aligned}$ | 100 | 100 126 | 100 96 | $\begin{aligned} & 100 \\ & 263 \end{aligned}$ |

How Important was Encouragement to Career Progress

| Very Important | 38 | 54 | 43 | 47 |
| :--- | :---: | :---: | :---: | :---: |
| Important | 28 | 20 | 30 | 25 |
| Somewhat Imp. | 21 | 22 | 24 | 23 |
| Not very imp. | 5 | 4 | 3 | 4 |
| Not at all | 8 | 0 | 0 | 1 |
| Totals \% | 100 | 100 | 100 | 100 |
| $N$ | 39 | 114 | 91 | 244 |

(those reporting no encouragement were omitted)

## Table Four

Field of Major by Title for Each College Degree Obtained

| Bachelors' Degree Field of Major | Superintendent | Assistant <br> Superintendent | Secondary <br> Principal | Total |
| :---: | :---: | :---: | :---: | :---: |
| Education | 73 | 39 | 14 | 33 |
| Educational Administration | 0 | 1 | 0 | 0.4 |
| Other | 29 | 60 | 86 | 66.6 |
| Totals $\begin{array}{r}\% \\ \mathrm{~N}\end{array}$ | $\begin{aligned} & 100 \\ & 35 \end{aligned}$ | $\begin{aligned} & 100 \\ & 124 \end{aligned}$ | 700 96 | $\begin{aligned} & 100 \\ & 263 \end{aligned}$ |
| Masters Degree |  |  |  |  |
| Education | 40 | 54 | 54 | 52 |
| Educational Administration | 54 | 32 | 24 | 33 |
| Other | 6 | 14 | 22 | 15 |
| Totals $\begin{aligned} & \% \\ & \\ & \end{aligned}$ | $\begin{aligned} & 100 \\ & 35 \end{aligned}$ | $\begin{aligned} & 100 \\ & 108 \end{aligned}$ | $\begin{array}{r} 100 \\ 78 \end{array}$ | $\begin{aligned} & 100 \\ & 221 \end{aligned}$ |
| "Masters Plus 30 hours" |  |  |  |  |
| Education | 15 | 40 | 28 | 28 |
| Educational Administration | 85 | 49 | 70 | 70 |
| Other | 0 | 11 | 2 | 2 |
| Totals $\begin{gathered}\% \\ \\ \end{gathered}$ | $\begin{aligned} & 100 \\ & 14 \end{aligned}$ | $\begin{array}{r} 100 \\ 53 \end{array}$ | $\begin{array}{r} 100 \\ 40 \end{array}$ | $\begin{gathered} 100 \\ 107 \end{gathered}$ |
| Doctoral Degree |  |  |  |  |
| Education | 33 | 36 | 23 | 33 |
| Educational Administration | 67 | 62 | 77 | 65 |
| Other $\quad$ Totals \% $\begin{aligned} & \text { \% } \\ & \\ & \\ & \end{aligned}$ | 0 100 15 | 2 100 47 | 0 100 13 | 2 100 75 |



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Table Five, page 2

Third Stage:

## Position Four

| line admin. staff admin. |  |
| :--- | :--- |
| position | position | teaching education totals

## Position Three

| line admin. <br> position | 3.6 | 1.8 | 0.4 | 0.4 | 6.3 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| staff admin. <br> position | 11.6 | 12.9 | 1.8 | 1.7 | 28.1 |
| teaching | 10.7 | 19.2 | 17.0 | 2.6 | 49.6 |
| outside <br> education | 1.7 | 4.3 | 7.1 | 2.5 | 16.1 |
| totals | 27.7 | 38.4 | 26.3 | 7.5 | $100 \%$ |
|  |  |  |  |  | $n=224$ |

Summaty of stages 4-6 ending positions

## starting positions

| line admih. <br> position | 18.0 | 4.5 | 0.5 | 0.7 | 23.6 |
| :--- | ---: | :---: | :---: | :---: | :---: |
| staff admin. <br> position | 31.4 | 13.7 | 0.9 | 1.2 | 47.3 |
| teaching | 9.2 | 7.8 | 4.2 | 0.7 | 22.0 |
| outside <br> education | 1.9 | 2.4 | 2.1 | 0.7 | 7.1 |
| totals | 60.5 | 28.4 | 7.8 | 3.3 | $100 \%$ |

Numbers within the tables are proportions of the total number of cases in each table


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Women Administrators Survey Codebok
Column
Item (SPSS name)
Question number
CARD 1
1-3 ID number TDENT

4
itle of present position TITLE
1--Superint end ent
2--Superintendent/principal
3--Assistant Superintendent
4--Prircipal
5--State Superintendent 6-- tate Assi stant to Superintendent
Part I: Pershal Data
5-6 AGE
code actual age
7
Race/ethnic back ground RACE 2 see page 3 printout

8
Marital status MAR see page 4 printout

9 Number of preschool children PSCHILD Actual number of preschool age children

Number of school age cildren SCCHILD
4

11 Number of 4

Community type COMM
5
seepage 8 pri ntout
Father's occupation FATHOCC
6
p. 9 printout

Mother's occupation MOTHOCC
7
p. 10 printout

Mother's education MOTHED
8
p. 11 printout

Birthorder BIRTH
don't have code -- ask SUE
women admin. codebook page 3

| Column | Item | Question \# |
| :--- | :---: | :---: |
| 37 | applied for <br> Financial Aid for MA MAAID <br> l- yes <br> $2-$ no | 15 |
|  | $0-$ no answer/ missing |  |Received a loan for MA MALOAN15same as column 37

39 Received a fellowship for MA MAFELL ..... 15same a s caumn 37
40 Received sabbatical pay for MA MASABT ..... 15same gis column $37^{6}$
Age which got MA plus 30 MPAGE ..... 15 same as caumn 28-29
43 Major for MA plus 30 MPMAJ ..... 15same as column 30
山 4 Institution type for masters plus 30 MOINST ..... 15
same as column 31
Distance to inst. for masters plus 30 MPDIST ..... 15same as column 32
Months of full time study for MA plus 30 MPMON ..... 15 same as column $33-34$
46-47
呚 48-49Number of years a din. experience when15got masters plus 30 MPEXPsame as columns 35-3650 Applied for financial aid for masters plus 30MPAID15
same as column 37
51 received loan for ma plus 30 MPLOAN ..... 15same as column 38
received fellowship for ma plus 30 MPFELL ..... 15same as column 39
received sabbatical pay for masters plus 30 MPSABT ..... 15same as column 40
正
Column Item
Question \#
17 Religin of Birth RELBIR ..... 10see page 13 printout
18 Present religi on RELPR11same code as column 17
$S_{\text {trength }}$ ofpresent religfts affiliation RELSTR ..... 111 -- very weak234-- average5
67 -- very strong
20 Political Affiliation POLIT ..... 12 see p age 16 printout
21 Number of organizations to wich belong ORGS ..... 13oo de actual number with $9=9+$
Husband 's occupation HUSBOCC ..... 14see page 18
Husband's salary in comparison to own HUSBSAL ..... 14 see page 19
$24-25$ Age at which received bachelors degree BAAGE ..... 15 code actual age26
Major for bachelors degree BAMAJ ..... 15
page 21 printout
27 Instituti on type where got $B A$ ..... 15 page 22 printout
28-29 Age at which received masters MAAGE ..... 15 actual age30
Major for masters degree MAMAJ ..... 15same as column 26
31 Instituti on type where got MA MAINST ..... 15same as column 27
32 $D_{\text {istance to }}$ institution where got MA MADIST ..... 15page 26 printout
$33-34$ Numbermonths of full time study for MA MAMON ..... 15 actual number of months
35-36 Number of years of a dministrative experience ..... 15 when received MA MAEXP actual number of years
women amin. codebook page 5
Column Item Question Number
$71-73$ Number of staff members supervise SUPER ..... 5(rounded to nearest 10)
74 $R_{\text {ange }}$ of grades supervise if a building admin. ..... $6 a$see page 68 printout GRADES
Sex composition of school SCHSEX ..... 6bpage 69
76 type of sch ool SGHTYP ..... $6 c$l -- vocational-technical2 -- regular0 -- no answer
CARD ..... 2
1-3 ID same as card one4
Deck number (?) all coded 3 ..... (?)
5
If received enoouragement in career, who was
If received enoouragement in career, who was ..... 9 ..... 9 most important ENCOUR see page 71
6 Kim of encour agement received ENCTYPE ..... 10see p. 72
7
How important was encouragement in decision
How important was encouragement in decision ENCIMPT ..... 11 see $p$. 73
8
Held positionsbutside education POSOUT ..... 12
1-- yes2 -- no0 -- no answer9
Int er raptions in teach ing aथ1 INTTCH ..... 12same a.s column 8 above10interruptions in adminsitration ${ }^{2}$ INTADM12same as 8
11 Kind ofposition held outside education POSKIND ..... 12 see $p .77$
Years in education before break EDBEF ..... 12 actual number
$13-14$ Years in education since break EDSINCE ..... 12
actual number
$15-16$ Years out of education YRSOUT ..... 12 actual number
women adnin. codebo ok, page 4

women admin. codebook, page 6
Column Item Question number
17 Number of districts taught in TDIST actual nurber ..... 12
Number of states taught in TSTAT ..... 12 actual number
Number of districts adnin. in ADIST ..... 12
Number of states admin. in ASTAT ..... 12
20
Number of dministrative positions held NOADM ..... 12
2722
Title of first administrative position held FIRTIT ..... 12 page 88
23Held staff positions STAFF121-- yes2 -- no0 -- no answer
$N_{\text {umber }}$ of years in teaching TYRS ..... 12
$24-25$
$26=27$Number of years in administration ADMYRS12
28-2930-3132-33
$34-35$
36-37
3839
Age when first a ppoint ed to adm . or super. position ENTAGE ..... 8
Age when assumed present title ..... 12
Age when a ssumedpresent position ..... 12
Number offyears in current position ..... 12
Number of districts in wich held this title NODIST ..... 12
Move to larger district with this title GREAT ..... 12
1-yes2-no0-no answer/no data
$40-1,17$ ..... 12
to nearest thousand
women admin. codebook page 7

| Colum | Item | Question Number |
| :---: | :---: | :---: |
| 42 | How manage cooking and housework HOUSE see page 104 | 13 |
| 43 | If lived life over, how change career GARCH see page 105 | 14 |
| 44 | first che ck <br> Future career position desire CARFUTI see page 106 | 15 |
| 45 | Future career position desire, second check CARFUT2 p. 107 | 15 |
| 46 | See barriers to career development <br> l-- yes <br> 2 -- no <br> 0 -- no answer | 2516 |
| 47 | Willing to move to other district BXWN DMOVE see p .109 | 17 |
| 48 | Willing to move to another state SMOVE see $p$. 110 | 18 |
| 49 | Rating of job security as is JSAI <br> 1-- better than zerage <br> 2 -- average <br> 3 -- worse than average <br> 0 -- no answer | 19a |
| 50 | Job securtfiy as slould be JSASN as column 49 | 19a |
| 51 | Opportaity to be helpful to others, asis OHAI as column 49 | 19b |
| 52 | opportunity to behelfuf, as should be AHASB as column 49 | 19b |
| 53 | Prestige in community, as is PAI as column 49 | 19c |
| 54 | Prestige in community as onould be PASB as column 49 | 19c |
| 55 | Opportunity for ind ependent thought and action ITAI as is <br> same $\$$ column 49 | 19d |

women admin. codebook, page 8
Column Item Question Number
56 Opport. forindepend. as should be ITASB ..... 19d
as column 49
self-fulfillment as is SFAI ..... 19e
as 0 lumm 49
self-fulfillment as should be SFASB ..... 19eas column 49
How feel about career -calueer anchorage CARANC ..... 201 -- down2 -- up9 -- bo th0 -- no answer60career plans always to advance to more important 21 apositions SGORE1
1--
2 -- agree
3
4 -- neutral
5
F్ర6--disagree
7Enjob discussions regarding local issuesmore thannational issues SCORE221 bsame a s column 60
Woman owes it to self to corstantly watch forbetter job opportanities SCORE321e
same as column 60
Am very satisfied with present position ..... 2ldsame as column 60 SCORE4
Most important a spect of career for me is congenial living environment SCORE5 ..... 21 e same as column 60
most important aspect of career for me is goodwork ing relationships SGORE6$21 f$same as column 60
Mostimportant a spect of a career for me is holding ..... 21 ga job which advances that career SCORE7same as column 60mostimportant a spect of career for me is beingnear friends and family SCORE821hsame as column 60


## Computer vahriables

DIFF1 JSAI-JSASB difference of job satisfaction scores
DIFF2 difference of opportunity to be helpful scores
DIFF菐 3 difference of prestige in community scores
DIFF4
DIFF5 difference in self-fulfillment scores
TOTL total of all difference scores showing discrepance of as is andas should be
CAREER GARORI + CAROR2 sum of career choice and definitions of success scores
women administrators codebook, page 10
computed codes continued
SGALE 1 sum of all score items (columns 60-67)
SCALE2 sum of all items (columns 68-72)
CHI trari total number of preschool and schol age children
CH2 total numberof all children
CH3 total numberof school age and adult children

Ap. 4
capy-col. 17. coed 1 she +odd

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Ass-of God.
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Other furden resital
Disciples
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orem other ni elem.

Large City
\# Repeuiris


Dist. Size 1,2 (smales, $=$ oth in stote)

$$
\begin{array}{cccc}
\text { Sirperviue } & 2 & 3 & 4 \\
(2-15) & (16-49) & (50-115) & (120-900)
\end{array}
$$

Rucal Smalt Rurul Smulle. Rurul Smat. Medcit kural Smitown
Ohis. phis. phs phs गh>phs shs phs shs phs Shsphs Shs phs shs phs shs phr.

Dist loc.

Rural

Supt.
Prin
Supt prin


Small town
\#supervise

mediumCity

\#Superise
$\begin{array}{llll}1 & 2 & 3 & 4\end{array}$

RECOOE GRADES ( 1 TARU5, $8,9=1$ ) $(6,7=2)$
CROSSTABS TABLES=TITLE $B$ Y SUPER
BY DISTLOC BY GRADES

CommeNT GRADE reode dividesinto thove wisoly alem it thore w, hi sectool students in welg.
OPTEONS $1,3,4,5$


Jean:


December 12, 1978

The column 9-22 cycles for position sequences is built around gainful employment and, indeed, employment in public school positions. It would be important, I should think, to be able to reflect three other sorts of occupation: (a) the time out for full-time graduate study and age at which it occurred, (b) time out for homemaking, including ages of children [do you intend to carry the/marital status code?], and (c) positions outside of education.

On time of graduate training, coders may have to do a little work to see if there were actually any position interruptions for it. A glance over the questionnaires you included suggests that the training, sometimes the full-time study, occurs simultaneously with gainful employment. With regard to positions within public schools, Paddock's DISTYP code could be applied and your building-district enrollment would be relevant. For positions other than public school, Paddock's POSKIND code could be used and, p. 11 with a modification of your Col. 37 code ( $1=$ in same firm) it too could be applied, but the enrollment info would be irrelevant.

In general, if it were possible to establish the time-point (age) at which every new state were entered for each individual, your Col. 17-18 would not be needed (year ended position). Whether this ideal could be reached remains to be seen. If it could be, we could also, then, erect matrices of transition probabilities, annually based, to describe movements, a la Gaertner's paper.
One other time point that would be useful to code: Ques 7, age of poe ar ar $28+{ }^{2}$
decision to seek administrative post.
Sandy Charters

## WOMEN ADMINISTRATORS SURVEY CODEBOOK

Question \# Column Item (SPSS Name) Variable
CARD 1
1-3 ID Number ..... IDENT
4 Title of present position ..... TITLE
1--Superintendent2--Superintendent/principal3--Assistant superintendent4--Principal5--State superintendent
6--State assit. to superintendent
PART I: PERSONAL DATA

| 1. | 5-6 | Age |  |
| :---: | :---: | :---: | :---: |
|  |  | Code actual .age | AGE |
| 2. | 7 | Race/ethnic background <br> 1.White <br> 2. Black <br> 3.Natamerican <br> 4. Chicano <br> 5.Oriental <br> 0 . No answer | RACE |
| 3. | 8 | Marital status <br> 1.Single <br> 2.Married once <br> 3.Divorced <br> 4. Widowed <br> 5. Divorced/married <br> 6.Widow/married <br> 0 .No answer | MAR |
| 4. | 9 | Number of preschool children Actual number of preschool age children | PSCHILD |
| 4. | 10 | Number of school age children Actual number of school age children | SCCHILD |
| 4. | 11 | Number of adult children Actual number of adult children | ADCHILD |

Question Column Item (SPSS Name) Variable
Community type ..... COMM

1. Rural
2. Small town--1ess than 2500
3. Small town--greater than 2500
4. Medium city, less than 10,000
5. Medium City, greater than 10,000
6. Suburb
7. City greater than 100,000
8. City greater than 250,000
9. City greater than 1.5 million
0 . No answer
Father's occupation ..... FATHOCC
10. Farmer
11. Un or semiskilled
12. Skilled
13. White collar
14. Professional
15. Small business
16. Arts or sports
17. Other
0 . No answer
Mother's occupation ..... MOTHOCC1. Homemaker
18. Farmer
19. Domestic
20. Un or semiskilled
21. Skilled
22. White collar
23. Professional
24. Small business
0 . No answer
Mother's Education ..... MOTHED
25. Less than 8th
26. 8 th
27. Less than high school
28. High school
29. Some college
30. Assoc. degree
31. Bacc degree
32. Grad work
33. Grad degree
34. No answer

| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 9. | 16 | Birth order <br> Don't have code--ask Sue | BIRTH |
| 10. | 17 | Religion of Birth <br> 1. Jew <br> 2. Catholic <br> 3. LDS <br> 4. Methodist <br> 5. Presyterian <br> 6. Baptist <br> 7. Lutheran <br> 8. Other Protestant <br> 9. Other <br> 0 . No answer | RELBIR |
| 11. | 18 | Present religion <br> 1. Jew <br> 2. Catholic <br> 3. LDS <br> 4. Methodist <br> 5. Presbyterian <br> 6. Baptist <br> 7. Lutheran <br> 8. Other Protestant <br> 9. Other <br> 0 . No answer | RELPR |
| 11. | 19 | Strength of present religious affiliation <br> 1. Very weak <br> 2. <br> 3. <br> 4. Average <br> 5. <br> 6. <br> 7. Very strong | RELSTR |
| 12. | 20 | Political Affiliation <br> 1. Republian <br> 2. Democrat <br> 3. Independent <br> 0 , No answer | POLIT |
| 13. | 21 | Number of organizations to which belong Code actual number with $9=9+$ | ORGS |


| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 14. | 22 | Husband's occupation | HUSBOCC |
|  |  | 1. Farmer |  |
|  |  | 2. Un or semiskilled |  |
|  |  | 3. Skilled |  |
|  |  | 4. White collar |  |
|  |  | 5. Professional |  |
|  |  | 6. Small busìness |  |
|  |  | 8. Other |  |
|  |  | 9. Retired |  |
|  |  | 0 . No answer |  |
| 14. | 23 | Husband's salary in comparison to own | HUSBSAL |
|  |  | 1. Less than |  |
|  |  | 2. Equal |  |
|  |  | 3. More than |  |
|  |  | 0 . No answer |  |
| 15. | 24-25 | Age at which received bachelor's degree | BAAGE |
|  |  | Code actual age |  |
| 15. | 26 | Major for bachelor's degree | BAMAJ |
|  |  | 1. Education |  |
|  |  | 2. Ed. Admin. |  |
|  |  | 3. Sci/math |  |
|  |  | 4. Arts |  |
|  |  | 5. Humanities |  |
|  |  | 6. PE Health |  |
|  |  | 7. Business |  |
|  |  | 8. Soc. science |  |
|  |  | 9. Other |  |
|  |  | 0 . No answer |  |
| 15. | 27 | Institution type were got B.A. | BAINST |
|  |  | 1. State university |  |
|  |  | 2. State college |  |
|  |  | 3. Private university |  |
|  |  | 4. Private college |  |
|  |  | 5. Religious college |  |
|  |  | 6. Teacher college |  |
|  |  | 7. Business technical |  |
|  |  | 0. No answer |  |
| 15. | 28-29 | Age at which received master's | MAAGE |
|  |  | Actual age |  |


| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 15. | 30 | Major for master's degree <br> 1. Education <br> 2, Ed, admin. <br> 3. Sci/math <br> 4. Arts <br> 5. Humanities <br> 6. PE health <br> 7. Business <br> 8. Soc, science <br> 9. Other <br> 0 . No answer | MAMAJ |
| 15. | 31 | Institution type where got master's <br> 1. State university <br> 2. State college <br> 3. Private university <br> 4. Private college <br> 5. Religious college <br> 6. Teacher college <br> 7. Business technical <br> 0 . No answer | MAINST |
| 15. | 32 | Distance to institution where got master's <br> 1. Less than 50 miles <br> 2. greater than 50 miles <br> 0 . no answer | MADIST |
| 15. | 33-34 | Number months of full time study for MA Actual number of months | MAMON |
| 15. | 35-36 | Number of years of administrative experience when received MA <br> Actual number of years | MAEXP |
| 15. | 37 | Applied for financial aid for MA <br> 1. Yes <br> 2. No <br> 0. no answer/missing | MAAID |
| 15. | 38 | Received a loan for MA <br> 1. Yes <br> 2. No <br> 0. No answer/missing | MALOAN |
| 15. | 39 | Received a fellowship for MA <br> 1. Yes <br> 2. No <br> 0. No answer/missing | MAFELL |


| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 15. | 40 | Received sabbatical pay for MA <br> 1. Yes <br> 2. No <br> 0 . No answer/missing | MASABT |
| 15. | 41-42 | Age at which got MA plus 30 <br> Actual age, same as column 28-29 | MPAGE |
| 15. | 43 | Major for MA plus 30 <br> 1. Education <br> 2. Ed. admin. <br> 3. Sci/math <br> 4. Arts <br> 5. Humanities <br> 6. PE health <br> 7. Business <br> 8. Soc.science <br> 9. Other <br> 0 . No answer | MPMAJ |
| 15. | 44 | Institution type for masters plus 30 <br> 1. State university <br> 2. State college <br> 3. Private university <br> 4. Private college <br> 5. Religious college <br> 6. Teacher college <br> 7. Business technical <br> 0 . No answer | MOINST |
| 15. | 45 | Distance to institution for masters plus 30 <br> 1. Less than 50 miles <br> 2. Greater than 50 miles <br> 0. No answer | MPDIST |
| 15. | 46-47 | Months of full time study for MA plus 30 Actual number of months, same as 33-34 | MPMON |
| 15. | 48-49 | Number of years admin. experience when got masters plus 30 <br> Actual number of years, same as 35-36 | MPEXP |
| 15. | 50 | Applied for financial aid for masters plus 30 <br> 1. Yes <br> 2. No <br> 0 . No answer | MPAID |


| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 15. | 51 | Received loan for MA plus 30 <br> 1. Yes <br> 2. No <br> 0 . No answer/missing | MPLOAN |
| 15. | 52 | Received fellowship for MA plus 30 <br> 1. Yes <br> 2. No <br> 0 . No answer/missing | MPFELL |
| 15. | 53 | Received sabbatical pay for MA plus 30 <br> 1. Yes <br> 2. No <br> 0 . No answer/missing | MPSABT |
| 15. | 54-55 | Age at which got doctorate Actual age | DOCAGE |
| 15. | 56 | Major for doctorate <br> 1. Education <br> 2. Ed. admin. <br> 3. Sci/math <br> 4. Arts <br> 5. Humanities <br> 6. PE health <br> 7. Business <br> 8. Soc.science <br> 9. Other <br> 0 . No answer | DOCMAJ |
| 15. | 57 | Institution type where got doctorate <br> 1. State university <br> 2. State college <br> 3. Private university <br> 4. Private college <br> 5. Religious college <br> 6. Teacher college <br> 7. Business technical <br> 0 . No answer | DOCINST |
| 15. | 58 | Distance to institution where got doctorate <br> 1. Less than 50 miles <br> 2. Greater than 50 miles <br> 0 . No answer | DOCDIST |
| 15. | 59-60 | Number of months of full-time study for doctorat Actual number of months | te DOCMON |


| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 15. | 61-62 | Number of years of administrative experience when got doctorate <br> Actual number of years | DOCEXP |
| 15. | 63 | Applied for financial aid for doctorate <br> 1. Yes <br> 2. No <br> 0. No answer/missing | DOCAID |
| 15. | 64 | Received a loan for doctorate <br> 1. Yes <br> 2. No <br> 0. No answer/missing | DOCLOAN |
| 15. | 65 | Received a fellowship for doctorate <br> 1. Yes <br> 2. No <br> 0 . No answer/missing | DOCFELL |
| 15. | 66 | Received sabbatical pay for doctorate <br> 1. Yes <br> 2. No <br> 0 . No answer/missing | DOCSABT |
| PART II: | CAREER |  |  |
| 1. | 67 | Type of district for present position <br> 1. Elementary <br> 2. Unified <br> 3. Secondary <br> 4. County region <br> 5. State <br> 6. Post high school and high school <br> 7. Special <br> 0 . No answer | DISTTYP |
| 2. | 68 | Location of district <br> 1. Rural <br> 2. Small town <br> 3. Medium city <br> 4. Suburb <br> 5. Large city <br> 0 , No answer | DISTLOC |


| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 3. | 69 | Size of district in comparison to others in state <br> 1. Smaller <br> 2. Equal <br> 3. Larger <br> 4. Largest <br> 9. Not applicable <br> 0 . No answer |  |
| 4. | 70 | Title of person to whom directly report <br> 1. Asst. superintendent <br> 2. Superintendent <br> 3. Board <br> 4. County superintendent <br> 5. State superintendent <br> 6. Director <br> 0 . No answer | RPT |
| 5. | 71-73 | Number of staff members supervise Rounded to nearest 10 | SUPER |
| 6 a. | 74 | Range of grades supervise if a bldg. admin. <br> 1. 9-12 <br> 2. 10-12 <br> 4. 7 or 8 to 12 <br> 5. $\mathrm{K}-12$ <br> 6. $\mathrm{K}-8$ <br> 7. $\mathrm{K}-6$ <br> 8. 9-12 and post <br> 9. 5 or 6 to 12 <br> 0 . no answer | GRADES |
| 6 b . | 75 | Sex composition of school <br> 1. Girls <br> 2. Both <br> 3. Boys <br> 0 . No answer | SCHSEX |
| 6 c . | 76 | Type of school <br> 1. Vocational-technical <br> 2, Regular <br> 0 . No answer | SCHTYP |

1-3 ID--same as card one

| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 9. | 5 | If received encouragement in career, who was most important <br> 1. Supervisor <br> 2, Bldg. admin. <br> 3. Central office <br> 4. Professor <br> 5. Spouse <br> 6. Family <br> 7. Board <br> 8. Colleague <br> 9. No encouragement <br> 0 . No answer | ENCOUR |
| 10. | 6 | Kind of encouragement received <br> 1. Financial aid <br> 2. Sponsor <br> 3. Intern <br> 4. Suggestions <br> 5. Confidence <br> 6. Appointed <br> 7. Asked <br> 8. Family <br> 9. No encouragement <br> 0 . No answer | ENCTYPE |
| 11. | 7 | How important was encouragement in decision <br> 1. Very <br> 2. Important <br> 3. Somewhat <br> 4. Not very <br> 5. Not at all <br> 9. No encouragement <br> 0 . No answer | ENCIMPT |
| 12. | 8 | Hold positions outside education <br> 1. Yes <br> 2. No <br> 0 , No answer | POSOUT |
| 12. | 9 | Interruptions in teaching experience <br> 1. Yes <br> 2. No <br> 0 . No answer | INTTCH |
| 12. | 10 | Interruptions in admin. experience <br> 1. Yes <br> 2. No <br> 0 . No answer | INTADM |


| Question | Column | Item (SPSS) | Variable |
| :---: | :---: | :---: | :---: |
| 12. | 11 | Kind of position held outside education <br> 1. Business <br> 2. Military <br> 3. Home <br> 4. Soc. Service <br> 5. Science <br> 6. Higher education <br> 7. Government <br> 8. Arts <br> 0 . No answer | POSKIND |
| 12. | 12 | Years in education before break Actual number | EDBEF |
| 12. | 13-14 | Years in education since break Actual number | EDSINCE |
| 12. | 15-16 | Years out of education Actual number | YRSOUT |
| 12. | 17 | Number of districts taught in Actual number | TDIST |
| 12. | 18 | Number of states taught in Actual number | TSTAT |
| 12. | 19 | Number of districts administrated in Actual number | ADIST |
| 12. | 20 | Number of states administrated in Actual number | ASTAT |
| 12. | 21 | Number of administrative positions held Actual number | NOADM |
| 12. | 22 | Title of first admin. position held <br> 1. Asst. principal <br> 2. Principal <br> 3. Supervisor <br> 4. Activity director <br> 5. Consultant <br> 6. Counselor <br> 7. Central office <br> 8. Asst.superintendent <br> 9. Superintendent <br> 0 . No answer | FIRTIT |


| Question | Column | Item | Variable |
| :---: | :---: | :---: | :---: |
| 12. | 23 | Held staff positions <br> 1. Yes <br> 2. No <br> 0 . No answer | STAFF |
| 12. | 24-25 | Number of years in teaching Actual number | TYRS |
| 12. | 26-27 | Numbers of years in administration Actual number | ADMYRS |
| 7 | 28-29 | Age when first decided to seek admin. or supervisory position <br> Actual age | DECAGE |
| 8. | 30-31 | Age when first appointed to admin, or supervisory position <br> Actual age | Entage |
| 12. | 32-33 | Age when assumed present title Actual age | TITAGE |
| 12. | 34-35 | Age when assumed present position Actual age | POSAGE |
| 12. | 36-37 | Number of years in current position Actual number | POSYR |
| 12. | 38 | Number of districts in which held this title Actual number | NODIST |
| 12. | 39 | Move to larger district with this title <br> 1. Yes <br> 2. No <br> 0. No answer/no data | GREAT |
| 12. | 40-41 | Current salary <br> Round to nearest thousand | SALAR |
| 13. | 42 | How manage cooking and housework <br> 1. Do most housework \& cooking myself <br> 2, Do most cooking, but share housework <br> 3. Do most cooking, but pay for housework <br> 4. Share cooking and housework <br> 5. Share cooking \& pay for housework <br> 6. Pay for cooking and housework. <br> 7. Family <br> 0. No answer | HOUSE |


| Question | Column | Item | Virriable |
| :---: | :---: | :---: | :---: |
| 14. | 43 | If lived life over, how change career <br> 1. Same <br> 2. Different education <br> 3. Other field <br> 4. Homemaking <br> 0 . No answer | CARCH |
| 15. | 44 | Future career position desire, first check <br> 1. Teacher <br> 2. Larger position <br> 3. Smaller position <br> 4. Superintendent <br> 5. State <br> 6. Higher education <br> 7. Uncertain <br> 8. None <br> 9. Other <br> 0 . No answer | CARFUTI |
| 15. | 45 | Future career position desired, 2nd check <br> 2. Larger position <br> 4. Superintendent <br> 5. State <br> 6. Higher education <br> 7. Uncertain <br> 8. None <br> 9. Other <br> 0 . No answer | CARFUT2 |
| 16. | 46 | See barriers to career development <br> 1. Yes <br> 2. No <br> 0 . No answer | CARBAR |
| 17. | 47 | Willing to move to other districts <br> 1. Yes, to any <br> 2. Yes, to similar <br> 3. Yes, to near <br> 4. No, retire <br> 5. No, salary <br> 6. No, family <br> 7. No, job <br> 8. No, time <br> 9. No reason <br> 0 . No answer | DMOVE |


| Question | Column | Item | Variable |
| :---: | :---: | :---: | :---: |
| 18. | 48 | Willing to move to another state <br> 1. Yes, to any <br> 2. Yes, to some <br> 4. No, retire <br> 5. No salary <br> 6. No, family <br> 7. No, job <br> 8. No, time <br> 9. No reason <br> 0 . No answer | SMOVE |
| 19a. | 49 | Rating of job security, as is <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | JSAI |
| 19a. | 50 | Job security, as should be <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | JSASN |
| 19b. | 51 | Opportunity to be helpful to others, as is <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | OHAI |
| 19b. | 52 | Opportunity to be helpful, as should be <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | AHASB |
| 19c. | 53 | Prestige in community, as is <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | PAI |
| 19c. | 54 | Prestige in community, as should be <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | PASB |


| Question | Column | Item | Variable |
| :---: | :---: | :---: | :---: |
| 19d | 55 | Opportunity for independent thought \& action, as is <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | ITAI |
| 19d | 56 | Opportunity for independent thought \& action, as should be <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | ITASB |
| 19e | 57 | Self-fullfillment, as is <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | SFAI |
| 19 e | 58 | Self-fulfillment, as should be <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | SFASB |
| 20. | 59 | How feel about eareer-anchorage <br> 1. Down <br> 2. Up <br> 9. Both <br> 0 . No answer | CARANC |
| 21a. | 60 | Career plans always to advance to more important positions <br> 1. Strong agree <br> 2. Agree <br> 3. Moderate agree <br> 4. Neutral <br> 5. Moderate disagree <br> 6. Disagree <br> 7. Strong disagree | SCORE1 |
| 21b. | 61 | Enjoy discussions regarding local issues more than national issues <br> 1. <br> 2. Agree <br> 3. <br> 4. Neutral <br> 5. <br> 6. Disagree <br> 7. | SCORE2 |

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| Question | Column | Item | Variable |
| :---: | :---: | :---: | :---: |
| 21c. | 62 | Woman owes it to self to constantly watch for better job opportunities <br> 1. Strong Agree <br> 2. Agree <br> 3. Moderate agree <br> 4. Neutral <br> 5. Moderate disagree <br> 6. Disagree <br> 7. Strong disagree | SCORE3 |
| 21d. | 63 | Am very satisfied with present position <br> 1. <br> 2. Agree <br> 3. <br> 4. Neutral <br> 5. <br> 6. Disagree <br> 7. | SCORE4 |
| 21 e. | 64 | Most important aspect of career for me is congenial living environment <br> 1. <br> 2. Agree <br> 3. <br> 4. Netural <br> 5. <br> 6. Disagree <br> 7. | SCORE5 |
| 21 f . | 65 | Most important aspect of career for me is good working relationships. <br> 1. <br> 2. Agree <br> 3. <br> 4. Neutral <br> 5. <br> 6. Disagree <br> 7. | SCORE6 |
| 21g. | 66 | Most important aspect of a career for me is holding a job which advances that career, <br> 1. <br> 2. Agree <br> 3. <br> 4. Neutral <br> 5. <br> 6. Disagree <br> 7. | SCORE7 |


| Question | Column | Item | Variable |
| :---: | :---: | :---: | :---: |
| 21h. | 67 | Most important aspect of a career for me is being near friends and family <br> 1. Strong agree <br> 2. Agree <br> 3. Moderate agree <br> 4. Neutral <br> 5. Moderate disagree <br> 6. Disagree <br> 7. Strong disagree | SCORE8 |
| 21 i | 68 | If husband were offered job in another place would seek job there too. <br> 1. <br> 2. Agree <br> 3. <br> 4. Neutral <br> 5. <br> 6. Disagree <br> 7. | ITEM1 |
| 21 j . | 69 | If husband were offered job in another place would go with him even if there was not a job <br> 1. <br> 2. Agree <br> 3. <br> 4. Neutral <br> 5. <br> 6. Disagree <br> 7. | $\begin{aligned} & \text { ITEM2 } \\ & \text { me } \end{aligned}$ |
| 21 k . | 70 | If I were offered a good job in another place my husband would look for a job there. <br> 1. <br> 2. Agree <br> 3. <br> 4. Neutral <br> 5. <br> 6. Disagree <br> 7. | ITEM3 |
| 211. | 71 | If I were offered a good job in another place my husband would go with me even if there were not a job there for him. <br> 1. <br> 2. Agree <br> 3. <br> 4. Neutral <br> 5. <br> 6. Disagree <br> 7. | ITEM4 |


Question \# Column Item (SPSS Name) Variable
CARD 1
1-3 ID Number IDENT4Title of present positionTITLE
1--Superintendent2--Superintendent/principal3--Assistant superintendent4--Principal5--State superintendent6--State assit. to superintendent
PART I: PERSONAL DATA

1. 5-6 | Age | Code actual age |
| :---: | :---: |
|  | AGE |

2Race/ethnic backgroundRACE
1.White
2. Black
3.Natamerican
4. Chicano
5.Oriental0 . No answer
3. 8 Marital status ..... MAR
1.Single
2.Married once
3.Divorced
4.Widowed
5.Divorced/married
6.Widow/married
0 .No answer
4. 9 Number of preschool children ..... PSCHILD Actual number of preschool age children
4. 10 Number of school age children SCCHILDActual number of school age children
4. ..... 11
Number of adult children ..... ADCHILDActual number of adult children

| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 5. | 12 | Community type | COMM |
|  |  | 1. Rural |  |
|  |  | 2. Small town--1ess than 2500 |  |
|  |  | 3. Small town--greater than 2500 |  |
|  |  | 4. Medium city, less than 10,000 |  |
|  |  | 5. Medium City, greater than 10,000 |  |
|  |  | 6 . Suburb |  |
|  |  | 7. City greater than 100,000 |  |
|  |  | 8. City greater than 250,000 |  |
|  |  | 9. City greater than 1.5 million |  |
|  |  | 0 . No answer |  |
| 6. | 13 | Father's occupation | FATHOCC |
|  |  | 1. Farmer |  |
|  |  | 2. Un or semiskilled |  |
|  |  | 3. Skilled |  |
|  |  | 4. White collar |  |
|  |  | 5. Professional |  |
|  |  | 6. Small business |  |
|  |  | 7. Arts or sports |  |
|  |  | 8. Other |  |
|  |  | 0 . No answer |  |
| 7. | 14 | Mother's occupation | MOTHOCC |
|  |  | 1. Homemaker |  |
|  |  | 2. Farmer |  |
|  |  | 3. Domestic |  |
|  |  | 4. Un or semiskilled |  |
|  |  | 5. Skilled |  |
|  |  | 6. White collar |  |
|  |  | 7. Professional |  |
|  |  | 8. Small business |  |
|  |  | 0. No answer |  |
| 8. | 15 | Mother's Education | MOTHED |
|  |  | 1. Less than 8th |  |
|  |  | 2. 8th |  |
|  |  | 3. Less than high school |  |
|  |  | 4. High school |  |
|  |  | 5. Some college |  |
|  |  | 6. Assoc. degree |  |
|  |  | 7. Bacc degree |  |
|  |  | 8. Grad work |  |
|  |  | 9. Grad degree |  |
|  |  | 0. No answer |  |

## Page 3

| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 9. | 16 | Birth order <br> Don't have code--ask Sue | BIRTH |
| 10. | 17 | Religion of Birth <br> 1. Jew <br> 2. Catholic <br> 3. LDS <br> 4. Methodist <br> 5. Presyterian <br> 6. Baptist <br> 7. Lutheran <br> 8. Other Protestant <br> 9. Other <br> 0 . No answer | RELBIR |
| 11. | 18 | Present religion <br> 1. Jew <br> 2. Catholic <br> 3. LDS <br> 4. Methodist <br> 5. Presbyterian <br> 6. Baptist <br> 7. Lutheran <br> 8. Other Protestant <br> 9. Other <br> 0 . No answer | RELPR |
| 11. | 19 | Strength of present religious affiliation <br> 1. Very weak <br> 2. <br> 3. <br> 4. Average <br> 5. <br> 6. <br> 7. Very strong | RELSTR |
| 12. | 20 | Political Affiliation <br> 1. Republian <br> 2. Democrat <br> 3. Independent <br> 0 , No answer | POLIT |
| 13. | 21 | Number of organizations to which belong Code actual number with $9=9+$ | ORGS |


| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 14. | 22 | Husband's occupation | HUSBOCC |
|  |  | 1. Farmer |  |
|  |  | 2. Un or semiskilled |  |
|  |  | 3. Skilled |  |
|  |  | 4. White collar |  |
|  |  | 5. Professional |  |
|  |  | 6. Small business |  |
|  |  | 8. Other |  |
|  |  | 9. Retired |  |
|  |  | 0 . No answer |  |
| 14. | 23 | Husband's salary in comparison to own | HUSBSAL |
|  |  | 1. Less than |  |
|  |  | 2. Equal |  |
|  |  | 3. More than |  |
|  |  | 0 . No answer |  |
| 15. | 24-25 | Age at which received bachelor's degree | BAAGE |
|  |  | Code actual age |  |
| 15. | 26 | Major for bachelor's degree | BAMAJ |
|  |  | 1. Education |  |
|  |  | 2. Ed. Admin. |  |
|  |  | 3. Sci/math |  |
|  |  | 4. Arts |  |
|  |  | 5. Humanities |  |
|  |  | 6. PE Health |  |
|  |  | 7. Business |  |
|  |  | 8. Soc. science |  |
|  |  | 9. Other |  |
|  |  | 0 . No answer |  |
| 15. | 27 | Institution type were got B.A. | BAINST |
|  |  | 1. State university |  |
|  |  | 2. State college |  |
|  |  | 3. Private university |  |
|  |  | 4. Private college |  |
|  |  | 5. Religious college |  |
|  |  | 6. Teacher college |  |
|  |  | 7. Business technical |  |
|  |  | 0 . No answer |  |
| 15. | 28-29 | Age at which received master's | MAAGE |
|  |  | Actual age |  |


| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 15. | 30 | Major for master's degree <br> 1. Education <br> 2, Ed, admin. <br> 3. Sci/math <br> 4. Arts <br> 5. Humanities <br> 6. PE health <br> 7. Business <br> 8. Soc, science <br> 9. Other <br> 0 . No answer | MAMAJ |
| 15. | 31 | Institution type where got master's <br> 1. State university <br> 2. State college <br> 3. Private university <br> 4. Private college <br> 5. Religious college <br> 6. Teacher college <br> 7. Business technical <br> 0 . No answer | MAINST |
| 15. | 32 | Distance to institution where got master's <br> 1. Less than 50 miles <br> 2. greater than 50 miles <br> 0 . no answer | MADIST |
| 15. | 33-34 | Number months of full time study for MA Actual number of months | MAMON |
| 15. | 35-36 | Number of years of administrative experience when received MA <br> Actual number of years | MAEXP |
| 15. | 37 | Applied for financial aid for MA <br> 1. Yes <br> 2. No <br> 0 . no answer/missing | MAAID |
| 15. | 38 | Received a loan for MA <br> 1. Yes <br> 2. No <br> 0. No answer/missìng | MALOAN |
| 15. | 39 | Received a fellowship for MA <br> 1. Yes <br> 2. No <br> 0. No answer/missing | MAFELL |


| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 15. | 40 | Received sabbatical pay for MA <br> 1. Yes <br> 2. No <br> 0 . No answer/missing | MASABT |
| 15. | 41-42 | Age at which got MA plus 30 Actual age, same as column 28-29 | MPAGE |
| 15. | 43 | Major for MA plus 30 <br> 1. Education <br> 2. Ed. admin. <br> 3. Sci/math <br> 4. Arts <br> 5. Humanities <br> 6. PE health <br> 7. Business <br> 8. Soc.science <br> 9. Other <br> 0 . No answer | MPMAJ |
| 15. | 44 | Institution type for masters plus 30 <br> 1. State university <br> 2. State college <br> 3. Private university <br> 4. Private college <br> 5. Religious college <br> 6. Teacher college <br> 7. Business technical <br> 0 . No answer | MOINST |
| 15. | 45 | Distance to institution for masters plus 30 <br> 1. Less than 50 miles <br> 2. Greater than 50 miles <br> 0. No answer | MPDIST |
| 15. | 46-47 | Months of full time study for MA plus 30 Actual number of months, sane as 33-34 | MPMON |
| 15. | 48-49 | Number of years admin. experience when got masters plus 30 <br> Actual number of years, same as 35-36 | MPEXP |
| 15. | 50 | Applied for financial aid for masters plus 30 <br> 1. Yes <br> 2. No <br> 0. No answer | MPAID |


| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 15. | 51 | Received loan for MA plus 30 <br> 1. Yes <br> 2. No <br> 0 . No answer/missing | MPLOAN |
| 15. | 52 | Received fellowship for MA plus 30 <br> 1. Yes <br> 2. No <br> 0 . No answer/missing | MPFELL |
| 15. | 53 | Received sabbatical pay for MA plus 30 <br> 1. Yes <br> 2. No <br> 0 . No answer/missing | MPSABT |
| 15. | 54-55 | Age at which got doctorate Actual age | DOCAGE |
| 15. | 56 | Major for doctorate <br> 1. Education <br> 2. Ed, admin. <br> 3. Sci/math <br> 4. Arts <br> 5. Humanities <br> 6. PE health <br> 7. Business <br> 8. Soc.science <br> 9. Other <br> 0 . No answer | DOCMAJ |
| 15. | 57 | Institution type where got doctorate <br> 1. State university <br> 2. State college <br> 3. Private university <br> 4. Private college <br> 5. Religious college <br> 6. Teacher college <br> 7. Business technical <br> 0 . No answer | DOCINST |
| 15. | 58 | Distance to institution where got doctorate <br> 1. Less than 50 miles <br> 2. Greater than 50 miles <br> 0 . No answer | DOCDIST |
| 15. | 59-60 | Number of months of full-time study for doctorat Actual number of months | te DOCMON |


| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 15. | 61-62 | Number of years of administrative experience when got doctorate <br> Actual number of years | DOCEXP |
| 15. | 63 | Applied for financial aid for doctorate <br> 1. Yes <br> 2. No <br> 0 . No answer/missing | DOCAID |
| 15. | 64 | Received a loan for doctorate <br> 1. Yes <br> 2. No <br> 0. No answer/missing | DOCLOAN |
| 15. | 65 | Received a fellowship for doctorate <br> 1. Yes <br> 2. No <br> 0. No answer/missing | DOCFELL |
| 15. | 66 | Received sabbatical pay for doctorate <br> 1. Yes <br> 2. No <br> 0 . No answer/missing | DOCSABT |
| PART II: | CAREER |  |  |
| 1. | 67 | Type of district for present position <br> 1. Elementary <br> 2. Unified <br> 3. Secondary <br> 4. County region <br> 5. State <br> 6. Post high school and high school <br> 7. Special <br> 0 . No answer | DISTTYP |
| 2. | 68 | Location of district <br> 1. Rural <br> 2. Small town <br> 3. Medium city <br> 4. Suburb <br> 5. Large city <br> 0 . No answer | DISTLOC |


| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 3. | 69 | Size of district in comparison to others in stat <br> 1. Smaller <br> 2. Equal <br> 3. Larger <br> 4. Largest <br> 9. Not applicable <br> 0 . No answer | DISTSIZ |
| 4. | 70 | Title of person to whom directly report <br> 1. Asst. superintendent <br> 2. Superintendent <br> 3. Board <br> 4. County superintendent <br> 5. State superintendent <br> 6. Director <br> 0 . No answer | RPT |
| 5. | 71-73 | Number of staff members supervise Rounded to nearest 10 | SUPER |
| 6 a . | 74 | Range of grades supervise if a bldg. admin. <br> 1. $9-12$ <br> 2. $10-12$ <br> 4. 7 or 8 to 12 <br> 5. $\mathrm{K}-12$ <br> 6. K-8 <br> 7. $\mathrm{K}-6$ <br> 8. 9-12 and post <br> 9. 5 or 6 to 12 <br> 0 . no answer | GRADES |
| 6 b . | 75 | Sex composition of school <br> 1. Girls <br> 2. Both <br> 3. Boys <br> 0 . No answer | SCHSEX |
| 6 c . | 76 | Type of school <br> 1. Vocational-technical <br> 2. Regular <br> 0 . No answer | SCHTYP |
| CARD 2 |  |  |  |
|  | 1-3 | ID--same as card one |  |
|  | 4 | Deck number (?) all coded 3 (?) |  |


| Question | Column | Item (SPSS Name) | Variable |
| :---: | :---: | :---: | :---: |
| 9. | 5 | If received encouragement in career, who was most important <br> 1. Supervisor <br> 2. Bldg. admin. <br> 3. Central office <br> 4. Professor <br> 5. Spouse <br> 6. Family <br> 7. Board <br> 8. Colleague <br> 9. No encouragement <br> 0 . No answer | ENCOUR |
| 10. | 6 | Kind of encouragement received <br> 1. Financial aid <br> 2. Sponsor <br> 3. Intern <br> 4. Suggestions <br> 5. Confidence <br> 6. Appointed <br> 7. Asked <br> 8. Family <br> 9. No encouragement <br> 0 . No answer | ENCTYPE |
| 11. | 7 | How important was encouragement in decision <br> 1. Very <br> 2. Important <br> 3. Somewhat <br> 4. Not very <br> 5. Not at all <br> 9. No encouragement <br> 0 . No answer | ENCIMPT |
| 12. | 8 | Hold positions outside education <br> 1. Yes <br> 2. No <br> 0 . No answer | POSOUT |
| 12. | 9 | Interruptions in teaching experience <br> 1. Yes <br> 2. No <br> 0 . No answer | INTTCH |
| 12. | 10 | Interruptions in admin. experience <br> 1. Yes <br> 2. No <br> 0 . No answer | INTADM |


| Question | Column | Item (SPSS) | Variable |
| :---: | :---: | :---: | :---: |
| 12. | 11 | Kind of position held outside education <br> 1. Business <br> 2. Military <br> 3. Home <br> 4. Soc. Service <br> 5. Science <br> 6. Higher education <br> 7. Government <br> 8. Arts <br> 0 . No answer | POSKIND |
| 12. | 12 | Years in education before break Actual number | EDBEF |
| 12. | 13-14 | Years in education since break Actual number | EDSINCE |
| 12. | 15-16 | Years out of education Actual number | YRSOUT |
| 12. | 17 | Number of districts taught in Actual number | TDIST |
| 12. | 18 | Number of states taught in Actual number | TSTAT |
| 12. | 19 | Number of districts administrated in Actual number | ADIST |
| 12. | 20 | Number of states administrated in Actual number | ASTAT |
| 12. | 21 | Number of administrative positions held Actual number | NOADM |
| 12. | 22 | Title of first admin. position held <br> 1. Asst. principal <br> 2. Principal <br> 3. Supervisor <br> 4. Activity director <br> 5. Consultant <br> 6. Counselor <br> 7. Central office <br> 8. Asst.superintendent <br> 9. Superintendent <br> 0 . No answer | FIRTIT |


| Question | Column | Item | Variable |
| :---: | :---: | :---: | :---: |
| 12. | 23 | Held staff positions <br> 1. Yes <br> 2. No <br> 0 . No answer | STAFF |
| 12. | 24-25 | Number of years in teaching Actual number | TYRS |
| 12. | 26-27 | Numbers of years in administration Actual number | ADMYRS |
| 7 | 28-29 | Age when first decided to seek admin. or supervisory position <br> Actual age | DECAGE |
| 8. | 30-31 | Age when first appointed to admin. or supervisory position <br> Actual age | ENTAGE |
| 12. | 32-33 | Age when assumed present title Actual age | TITAGE |
| 12. | 34-35 | Age when assumed present position Actual age | POSAGE |
| 12. | 36-37 | Number of years in current position Actual number | POSYR |
| 12. | 38 | Number of districts in which held this title Actual number | NODIST |
| 12. | 39 | Move to larger district with this title <br> 1. Yes <br> 2. No <br> 0. No answer/no data | GREAT |
| 12. | 40-41 | Current salary <br> Round to nearest thousand | SALAR |
| 13. | 42 | How manage cooking and housework <br> 1. Do most housework \& cookjng myself <br> 2, Do most cooking, but share housework <br> 3. Do most cooking, but pay for housework <br> 4. Share cooking and housework <br> 5. Share cooking \& pay for housework <br> 6. Pay for cooking and housework. <br> 7. Family <br> 0 . No answer | HOUSE |


| Question | Column | Item | Variable |
| :---: | :---: | :---: | :---: |
| 14. | 43 | If lived life over, how change career <br> 1. Same <br> 2. Different education <br> 3. Other field <br> 4. Homemaking <br> 0 . No answer | CARCH |
| 15. | 44 | Future career position desire, first check <br> 1. Teacher <br> 2. Larger position <br> 3. Smaller position <br> 4. Superintendent <br> 5. State <br> 6. Higher education <br> 7. Uncertain <br> 8. None <br> 9. Other <br> 0 . No answer | CARFUT1 |
| 15. | 45 | Future career position desired, 2nd check <br> 2. Larger position <br> 4. Superintendent <br> 5. State <br> 6. Higher education <br> 7. Uncertain <br> 8. None <br> 9. Other <br> 0 . No answer | CARFUT2 |
| 16. | 46 | See barriers to career development <br> 1. Yes <br> 2. No <br> 0 . No answer | CARBAR |
| 17. | 47 | Willing to move to other districts <br> 1. Yes, to any <br> 2. Yes, to similar <br> 3. Yes, to near <br> 4. No, retire <br> 5. No, salary <br> 6. No, family <br> 7. No, job <br> 8. No, time <br> 9. No reason <br> 0 . No answer | DMOVE |


| Question | Column | Item | Variable |
| :---: | :---: | :---: | :---: |
| 18. | 48 | Willing to move to another state <br> 1. Yes, to any <br> 2. Yes, to some <br> 4. No, retire <br> 5. No salary <br> 6. No, family <br> 7. No, job <br> 8. No, time <br> 9. No reason <br> 0 . No answer | SMOVE |
| 19a. | 49 | Rating of job security, as is <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | JSAI |
| 19a. | 50 | Job security, as should be <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | JSASN |
| 19b. | 51 | Opportunity to be helpful to others, as is <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | OHAI |
| 19b. | 52 | Opportunity to be helpful, as should be <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | AHASB |
| 19c. | 53 | Prestige in community, as is <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | PAI |
| 19c. | 54 | Prestige in community, as should be <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | PASB |


| Question | Column | Item | Variable |
| :---: | :---: | :---: | :---: |
| 19d | 55 | Opportunity for independent thought $\&$ action, as is <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | ITAI |
| 19d | 56 | Opportunity for independent thought \& action, as should be <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | ITASB |
| 19e | 57 | Self-fullfillment, as is <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | SFAI |
| 19e | 58 | Self-fulfillment, as should be <br> 1. Better than average <br> 2. Average <br> 3. Worse than average <br> 0 . No answer | SFASB |
| 20. | 59 | How feel about eareer-anchorage <br> 1. Down <br> 2. Up <br> 9. Both <br> 0 . No answer | CARANC |
| 21a. | 60 | Career plans always to advance to more important positions <br> 1. Strong agree <br> 2. Agree <br> 3. Moderate agree <br> 4. Neutral <br> 5. Moderate disagree <br> 6. Disagree <br> 7. Strong disagree | SCORE1 |
| 21b. | 61 | Enjoy discussions regarding local issues more than national issues <br> 1. <br> 2. Agree <br> 3. <br> 4. Neutral <br> 5. <br> 6. Disagree <br> 7. | SCORE2 |


| Question | Column | Item | Variable |
| :---: | :---: | :---: | :---: |
| 21c. | 62 | Woman owes it to self to constantly watch for better job opportunities <br> 1. Strong Agree <br> 2. Agree <br> 3. Moderate agree <br> 4. Neutral <br> 5. Moderate disagree <br> 6. Disagree <br> 7. Strong disagree | SCORE3 |
| 21 d . | 63 | Am very satisfied with present position <br> 1. <br> 2. Agree <br> 3. <br> 4. Neutral <br> 5. <br> 6. Disagree <br> 7. | SCORE4 |
| 21 e . | 64 | Most important aspect of career for me is congenial living environment <br> 1. <br> 2. Agree <br> 3. <br> 4. Netural <br> 5. <br> 6. Disagree <br> 7. | SCORE5 |
| 21 f . | 65 | Most important aspect of career for me is good working relationships. <br> 1. <br> 2. Agree <br> 3. <br> 4. Neutral <br> 5. <br> 6. Disagree <br> 7. | SCORE6 |
| 21g. | 66 | Most important aspect of a career for me is holding a job which advances that career, <br> 1. <br> 2. Agree <br> 3. <br> 4. Neutral <br> 5. <br> 6. Disagree <br> 7. | SCORE7 |


| Question | Column | Item | Variable |
| :---: | :---: | :---: | :---: |
| 21h. | 67 | Most important aspect of a career for me is being near friends and family <br> 1. Strong agree <br> 2. Agree <br> 3. Moderate agree <br> 4. Neutral <br> 5. Moderate disagree <br> 6. Disagree <br> 7. Strong disagree | SCORE8 |
| $21 i$ | 68 | If husband were offered job in another place would seek job there too. <br> 1. <br> 2. Agree <br> 3. <br> 4. Neutral <br> 5. <br> 6. Disagree <br> 7. | ITEM 1 |
| 21 j . | 69 | If husband were offered job in another place would go with him even if there was not a job <br> 1. <br> 2. Agree <br> 3. <br> 4. Neutral <br> 5. <br> 6. Disagree <br> 7. | ITEM2 <br> me |
| 21k. | 70 | If I were offered a good job in another place my husband would look for a job there. <br> 1. <br> 2. Agree <br> 3. <br> 4. Neutral <br> 5. <br> 6. Disagree <br> 7. | ITEM3 |
| 211. | 71 | If I were offered a good job in another place my husband would go with me even if there were not a job there for him. <br> 1. <br> 2. Agree <br> 3. <br> 4. Neutral <br> 5. <br> 6. Disagree <br> 7. | ITEM4 |



Jean . . .
Thanks for letting me look. From what I can tell, Sue did not code out her data so that position sequences can be obtained for each respondent (see Item 12 of her questionnaire). I was particularly interested in the prospect of establishing sequence chronologies, perhaps on an annual basis, in a manner roughly corresponding to Carlson's transition matrices. My hunch was that the data might nail down the "principle of limited circulation" among the respondents as well as to show up career interruptions and the points at which they occurred.

The other element in Sue's data in which $I$ was (am) interested is the possibility that changes in career patterns or career opportunities might be reflected in "generational" differences among respondents. Quite a few of the respondents are reflecting in their responses events of 20 or 30 years ago, while other respondents are reflecting on more recent conditions. If there are time differentials, they are likely to get masked by the overall aggregation. Perhaps Ken or Rita or Joan (or whomever) has looked at this matter, since it is possible to do the disaggreagtion with Sue's coding.


Sandy

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| BAAGE | $12,18,19$ | 20 |
| MADIST | 3,9 | 26 |
| MASABT | 4 | 34 |
| MPAGE | $71,92,99$ | 35 |
| MPOIST | 9 | 38 |
| MPMON | 90,94 | 39 |
| MPEXP | 72,90 | 41 |
| MPAID | 4,7 | 43 |
| MPSABT | 3 | 41 |
| OISTLOC | $6,7,8$ | 60 |
| RPT | 9 | 62 |
| ENCIMPT | 7,8 | 73 |
| POSGUT | 7 | 74 |
| YRSOUT | 82 | 81 |
| STAFF | 5,9 | 89 |
| TYRS | 81 | 91 |
| ADMYRS | 73 | 93 |
| DECAGE | 18,82 | 94 |
| ENTAGE | 93 | 95 |
| TITAGE | 93 | 96 |
| POSAGE | 90 | 97 |

## CEPM

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686-5043


Center for Educational Policy and Management
College of Education
UNIVERSITY OF OREGON
1472 Kincaid
Eugene, Oregon 97401

October 4, 1978

Susan Paddock<br>5849 South College<br>Tempe, AZ 85283

Dear Sue:
I'm sorry I missed seeing you when you were here a few months ago, but I did see your note. As you know, some of the people on the project have been looking at your data again. So far, we have just done some preliminary playing around. We have found that there is some cleaning to be done on the data and some information that hasn't been coded in the way we wanted to use. Sandy Charters and I are especially interested in career paths. Anyway, we wondered if you would be willing to send us your raw data. We will be hiring coders within a few weeks, and I would like to have them work on this data, too.

Please let me know if I can help you in any way in getting the data to us. Thank you.

Sincerely,

Jean Stockard
SEEL Project
JS/ng

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CENTER FOR EDUCATIONAL policy and management

College of Education

SEEL

November 22, 1978

Susan C. Paddock<br>Faculty Research Associate<br>Southwest Regional Center for Community Education Development<br>108 Farmer Building<br>Arizona State University<br>Tempe, Arizona 85281

Dear Sue:

Thank you for the letter and for sending the data. It all arrived safely. We haven't done that much with it yet, but we have some coders hired for all the data from the Oregon Network and will have them code some of the career pattern stuff from your data when they are finished with the ON work.

I had a couple questions about your codes -- all of which are so very nicely labeled. Do you by any chance know what code 8 means on the institution type for the various degrees? It is labeled NOVA on the printouts. Also, what was the number that you used for the deck number or card number on the second card? It looks like the ones I've looked $x \dot{x}$ at like it is 3. Is this right? Finally, do you know what kinds of codes were used on the "definition of success?" This is the final item coded.

None of these questions are crucial, but if you do have the answers we would appreciate hearing.

Thanks a lot for your help. We also appreaiated hearing about Prof. McCleary. We haven't contacted him yet, but will once we get going on the data.

Happy kwzx Holidays.

